

A. INSTRUCTIONS TO TENDERERS

PUBLICATION REF.: ROUA00571

By submitting a tender, tenderers fully and unreservedly accept the special and general conditions governing the contract as the sole basis of this tendering procedure, whatever their own conditions of sale may be, which they hereby waive. Tenderers are expected to examine carefully and comply with all instructions, forms, contract provisions and specifications contained in this tender dossier. Failure to submit a tender containing all the required information and documentation within the deadline specified will lead to the rejection of the tender. No account can be taken of any remarks in the tender relating to the tender dossier; remarks may result in the immediate rejection of the tender without further evaluation.

1. Supplies to be provided

1.1 The subject of the contract is: The successful tenderer must deliver, unload, and test the equipment listed below in accordance with the minimum technical requirements:

Item No	Equipment Description	Qty	Minimum Technical Specifications Required (Contracting Authority)
1	Heimlich mannequins with foreign bodies	10 pcs	- Adult torso designed specifically for choking management. - Must feature an anatomical landmark system (sternum, rib cage, navel) for practicing abdominal thrusts (Heimlich maneuver) and back blows. - Visual blood flow display from heart to brain - Chest compression depth and speed measurement sensor - Chest movement with ventilation - Head tilt and chin lift for airway opening - No inhalation, with single-use lungs - Ribs, xiphoid process - Clicker (acoustic feedback)
2	Mannequins with real-time feedback on tablet, family pack	10 pcs	- Multi-pack kit containing at least 2 distinct mannequins representing different age groups/conversion kit: Adult, Child, and Infant. - Integrated electronic sensors to track performance indicators. - Wireless connectivity (Bluetooth or Wi-Fi) to an external tablet/device. - Real-time feedback capability covering: chest compression depth, compression rate, hand release (recoil), and ventilation volume/timing. - Package must include or be fully compatible with free, non-subscription training software.
3	Compact mannequins with removable head & real-time tablet feedback	10 pcs	- Lightweight, compact torso-only design optimized for high portability. - Features a fully detachable/removable head mechanism to facilitate internal cleaning, lung bag replacement, and hygienic maintenance. - Embedded digital sensors connecting via Bluetooth to mobile devices or tablets. - Provides real-time metrics on compression speed and depth to guide the student during basic life support (BLS) training.
4	Mannequins with blood circulation simulation through red light (Adult)	10 pcs	- Full adult size torso model representing standard clinical anatomy. - Integrated anatomical lighting mechanism utilizing red LED pathways. - The LED lights must illuminate dynamically across the chest/neck to visually simulate blood traveling from the heart to the brain. - The flow speed and light intensity must change interactively based on

			the user's chest compression depth and rate (illuminating fully only during compliant CPR).
5	Mannequins with blood circulation simulation through red light (Baby)	6 pcs	- Full-body pediatric/infant simulator with realistic physical dimensions. - Equipped with an internal red LED circulatory light path identical in function to the adult model. - Visually reflects blood perfusion levels in direct response to the depth, rate, and rhythm of chest compressions applied to a pediatric patient.
6	Adult Heimlich vest	20 pcs	- Wearable instructor/student trainer vest adjustable for adult dimensions. - Heavy-duty fabric construction with internal safety plates to protect the wearer during training. - Designed to allow realistic practice of abdominal thrusts (Heimlich maneuver) and back slaps on a live partner. - Must include a foam projectile system that launches a plug out of the vest upon proper execution of the rescue technique.
7	Child Heimlich vest	20 pcs	- Wearable trainer vest structurally identical to the adult version but scaled down for child dimensions. - Integrated back pads for slap training and an abdominal bladder mechanism. - Includes a matching foam plug projectile device designed to release only when standard pediatric airway clearance force is met.

at Romania, Maramureş County, 26 Main Street, Lunca de Jos, Moisei Commune DDP, DAP¹. All equipment must be delivered and inspected within 60 calendar days from the signing of the supply contract.

- 1.2 The supplies must comply fully with the technical specifications set out in the tender dossier (technical annex) and conform in all respects with the drawings, quantities, models, samples, measurements and other instructions.
- 1.3 The supplies described must be accompanied by an additional 'lot' consisting of spare parts and/or consumables. Neither the unit price, nor the overall price of spare parts will influence the evaluation of the tenders, except where they vary substantially between the tenders received. Lists of spare parts must be drawn up by tenderers on the basis of their professional experience and the expected places of use; they must show the unit prices of the parts, calculated as specified in Article 11 (below). The contracting authority reserves the right to alter the list of spare parts; any changes will appear in the contract.
- 1.4 Tenderers are not authorised to tender for a variant solution in addition to the present tender.

2. Timetable

	DATE	TIME
Clarification meeting / site visit (if any)	Not applicable	Not applicable

¹ DDP (Delivered Duty Paid) / DAP (Delivered At Place) — Incoterms 2020 International Chamber of Commerce <http://www.iccwbo.org/incoterms/>

Deadline for requesting clarifications from the contracting authority	26.08.2026	16:00
Last date on which clarifications are issued by the contracting authority	31.08.2026	16:00
Deadline for submission of tenders	10.09.2026	16:00
Tender opening session	11.09.2026	
Notification of award to the successful tenderer	14.09.2026	16:00
Signature of the contract	15.09.2026	16:00

* **Provisional date**

3. Participation

- 3.1. Natural or legal persons are not entitled to participate in this tender procedure or be awarded a contract if they are in any of the situations mentioned in EU restrictive measures (www.sanctionsmap.eu) or [point 18 of Annex II of the Financing Agreement between the European Commission and the partner country²] [point 18 of Annex I of the Regulation 2018/1046³. Should they do so, their tender will be considered unsuitable or irregular respectively. Tenderers must provide declarations on honour (form G3) that they are not in any of these exclusion situations. Such declarations must also be submitted by all the members of a joint venture/consortium, by any sub-contractor and by any capacity providing entities. Tenderers who make false declarations may also incur financial penalties and exclusion in accordance with the Financial Regulation in force. Their tender will be considered irregular.

The exclusion situations referred to above also apply to all members of a joint venture/consortium, all subcontractors and all suppliers to tenderers, as well as to all entities upon whose capacity the tenderer relies for the selection criteria. In cases of doubt over declarations, the contracting authority will request documentary evidence that subcontractors and/or capacity providing entities are not in a situation that excludes them.

- 3.3. To be eligible to take part in this tender procedure, tenderers must prove to the satisfaction of the contracting authority that they comply with the necessary legal, technical and financial requirements and have the means to carry out the contract effectively.
- 3.4. Subcontracting is allowed. The tenderer and, where applicable, entities on whose capacities it has relied with regard to criteria relating to the economic and financial capacity shall be jointly liable for the performance of the contract.

4. Type of contract

Simplified Procedure (SP1a) – Supply Contract

² For partners located in Partner Countries

³ For partners located in Member States, which are not contracting authorities within the meaning of the Union law applicable to public procurement procedures

5. Currency

Tenders must be presented in Euros (EUR)/Romanian lei (RON).

6. Lots

This tender procedure is not divided into lots.

7. Period of validity

- 7.1 Tenderers will be bound by their tenders for a period of 90 days from the deadline for the submission of tenders.
- 7.2 In exceptional cases and prior to the expiry of the original tender validity period, the contracting authority may ask tenderers in writing to extend this period by 40 days. Such requests and the responses to them must be made in writing. Tenderers that agree to do so will not be permitted to modify their tenders and they are bound to extend the validity of their tender guarantees for the revised period of validity of the tender. If they refuse, without forfeiture of their tender guarantees, their participation in the tender procedure will be terminated.
- 7.3 The successful tenderer will be bound by its tender for a further period of 60 days. The further period is added to the validity period of the tender irrespective of the date of notification.

8. Language of tenders

- 8.1 The tenders, all correspondence and documents related to the tender exchanged by the tenderer and the contracting authority must be written in the language of the procedure, which is English/Romanian
- 8.2 If supporting documents are not written in English/Romanian, a translation into the language of the call for tender must be attached.

9. Submission of tenders

9.1 Electronic submission:

Tenderers must ensure that their submitted tenders contain all the information and documents required by the contracting authority at the time of submission as set out in the procurement documents.

The tender may be submitted in via email to the following address vasile.vlasin@parintisalvatori.ro. In case of submission via email, the files must be compressed and encrypted with a password. The password will be required after the deadline for submission and before the opening session.

Paper submission:

Tenders must be sent to the contracting authority before the deadline specified in Contract Notice. They must include all the documents specified in point 10 of these Instructions and be sent to the following address:

Asociatia pentru Educatie si Caritate (APEC)/Association for Education and Charity
cu sediul în România, Judetul Maramureş, strada Lunca de Jos, nr 26, Comuna Moisei
/ with headquarters in Romania, Maramureş County, 26 Main Street, Lunca de Jos,
Moisei Commune

Tenders must comply with the following conditions:

- 9.2 All tenders must be submitted in one original, marked ‘original’, and 1 copies signed in the same way as the original and marked ‘copy’
- 9.3 The tenders should be submitted:
- (a) either by post or by courier service, in which case the evidence shall be constituted by the postmark or the date of the deposit slip⁴
 - (b) or by hand-delivery to the premises of the contracting authority by the participant in person or by an agent, in which case the evidence shall be constituted by the acknowledgment of receipt.
- 9.4 All tenders, including annexes and all supporting documents, must be submitted in a sealed envelope bearing only:
- a) the above address;
 - b) the reference code of this tender procedure, (i.e. < ROUA00571 / Reg. 63981 / SP1a / Supplies >);
 - c) where applicable, the number of the lot(s) tendered for;
 - d) the words ‘Not to be opened before the tender opening session’ in the language of the tender dossier.
 - e) the name of the tenderer.

The technical and financial offers must be placed together in a sealed envelope. The envelope should then be placed in another single sealed envelope/package.

The submission of a tender implies acceptance of the terms and conditions set out in the procurement documents. The submission binds the contractor to whom the contract is awarded during performance of the contract. The tenders will be kept confidential until the opening.

A tender received after the time-limit for receipt of tenders will be rejected. The submission receipt provided by eSubmission with the official date and time of receipt of the submission (timestamp) constitutes proof of compliance with the time-limit for receipt of tenders. In case of submission via email, the date of reception of the email is the proof of compliance. In case of paper submission, it is the date as indicated in the acknowledgement if receipt.

⁴ It is recommended to use registered mail in case the postmark would not be readable.

10. Content of tenders

Part 1: Technical offer:

- a detailed description of the supplies tendered in conformity with the technical specifications, including any documentation required

Part 2: Financial offer:

- A financial offer calculated on a DDP DAP⁵ basis for the supplies tendered

11. Additional information before the deadline for submission of tenders

The tender dossier should be clear enough so that tenderers do not need to request additional information during the procedure. If the contracting authority, on its own initiative or in response to a request from a prospective tenderer, provides additional information on the tender dossier, it must send such information in writing to all other prospective tenderers at the same time.

Tenderers may submit questions in writing to the following address up to 15 days before the deadline for submission of tenders, specifying the publication reference and the contract title.

Any clarification of the tender dossier will be communicated simultaneously in writing to all tenderers at the latest 8 days before the deadline for submitting tenders.

Any prospective tenderers seeking to arrange individual meetings with the contracting authority during the tender period may be excluded from the tender procedure.

12. Clarification meeting / site visit

- 12.1 No clarification meeting / site visit planned. Visits by individual prospective tenderers during the tender period cannot be organised.

12 Alteration or withdrawal of tenders

- 13.1 Electronic submission: After submitting a tender, but before the deadline for receipt of tenders, a tenderer may definitively withdraw its tender, or withdraw it and replace it with a new one.

Paper submission: Tenderers may alter or withdraw their tenders by written notification prior to the deadline for submission of tenders. No tender may be altered after this deadline. Withdrawals must be unconditional and will end all participation in the tender procedure.

Any such notification of alteration or withdrawal must be prepared and submitted in accordance with Section 9. The outer envelope must be marked 'Alteration' or 'Withdrawal' as appropriate.

- 13.2 No tender may be withdrawn in the interval between the deadline for submission of tenders and the expiry of the tender validity period. Withdrawal of a tender during this interval may result in forfeiture of the tender guarantee.

⁵ [<DDP (Delivered Duty Paid)>] [<DAP (Delivered At Place)>] — Incoterms 2020 International Chamber of Commerce <http://www.iccwbo.org/incoterms/>

14. Costs of preparing tenders

No costs incurred by the tenderer in preparing and submitting the tender are reimbursable. All such costs will be borne by the tenderer.

15. Ownership of tenders

The contracting authority retains ownership of all tenders received under this tender procedure. Consequently, tenderers have no right to have their tenders returned to them.

16. Joint venture or consortium

- 16.1 If a tenderer is a joint venture or consortium of two or more persons, the tender must be a single one with the object of securing a single contract, each person must sign the tender and will be jointly and severally liable for the tender and any contract. Those persons must designate one of their members to act as leader with authority to bind the joint venture or consortium. The composition of the joint venture or consortium must not be altered without the prior written consent of the contracting authority.
- 16.2 The tender may be signed by the representative of the joint venture or consortium only if it has been expressly so authorised in writing by the members of the joint venture or consortium, and the authorising contract, notarial act or deed must be submitted to the contracting authority. All signatures to the authorising instrument must be certified in accordance with the national laws and regulations of each party comprising the joint venture or consortium together with the powers of attorney establishing, in writing, that the signatories to the tender are empowered to enter into commitments on behalf of the members of the joint venture or consortium. Each member of such joint venture or consortium must provide the proof required under Article 3.5 as if it, itself, were the tenderer.

17. Opening of tenders

- 17.1 The purpose of the opening session is to check whether the tenders have been submitted in accordance with the submission requirements of the call for tenders.
- 17.2 The date and venue of the tender opening session is indicated in the Contract Notice.

The committee will draw up minutes of the meeting, which will be available on request.

In the case that at the date of the opening session some tenders have not been delivered to the contracting authority but their representatives can show evidence that it has been sent on time, the contracting authority will allow them to participate in the first opening session and inform all representatives of the tenderers that a second opening session will be organised.

- 17.3 At the tender opening, the tenderers' names, the tender prices, any discount offered, written notifications of alteration and withdrawal, the presence of the requisite tender guarantee (if required) and such other information as the contracting authority may consider appropriate may be announced.
- 17.4 After the public opening of the tenders, no information relating to the examination, clarification, evaluation of tenders, or recommendations concerning the award of the contract can be disclosed until after the contract has been awarded.
- 17.5 Any attempt by tenderers to influence the evaluation committee in the process of examination, clarification, evaluation and comparison of tenders, to obtain information on how the

procedure is progressing or to influence the contracting authority in its decision concerning the award of the contract will result in the immediate rejection of their tenders.

- 17.6 All tenders received after the deadline for submission specified in the contract notice or these instructions will be kept by the contracting authority. The associated guarantees will be returned to the tenderers. No liability can be accepted for late delivery of tenders. Late tenders will be rejected and will not be evaluated.

18. Evaluation of tenders

18.1 Examination of the administrative conformity of tenders

The aim at this stage is to check that tenders comply with the essential requirements of the tender dossier. A tender is deemed to comply if it satisfies all the conditions, procedures and specifications in the tender dossier without substantially departing from or attaching restrictions to them.

Substantial departures or restrictions are those which affect the scope, quality or execution of the contract, differ widely from the terms of the tender dossier, limit the rights of the contracting authority or the tenderer's obligations under the contract or distort competition for tenderers whose tenders do comply. Decisions to the effect that a tender is not administratively compliant must be duly justified in the evaluation minutes.

If a tender does not comply with the tender dossier, it will be rejected immediately and may not subsequently be made to comply by correcting it or withdrawing the departure or restriction.

18.2 Technical evaluation

After analysing the tenders deemed to comply in administrative terms, the evaluation committee will rule on the technical admissibility of each tender, classifying it as technically compliant or non-compliant.

The minimum qualifications required (see selection criteria in the additional information about the contract notice) are to be evaluated at the start of this stage.

Where contracts include after-sales service and/or training, the technical quality of such services will also be evaluated by using yes/no criteria as specified in the tender dossier.

- 18.3 In the interests of transparency and equal treatment and to facilitate the examination and evaluation of tenders, the evaluation committee may ask each tenderer individually for clarification of its tender including breakdowns of prices, within a reasonable time limit to be fixed by the evaluation committee. The request for clarification and the response must be in writing, but no change in the price or substance of the tender may be sought, offered or permitted except as required to confirm the correction of arithmetical errors discovered during the evaluation of tenders pursuant to Article 18.4. Any such request for clarification must not distort competition. Decisions to the effect that a tender is not technically compliant must be duly justified in the evaluation minutes.

18.4 Financial evaluation

- a) Tenders found to be technically compliant will be checked for any arithmetical errors in computation and summation. Errors will be corrected by the evaluation committee as follows:
- where there is a discrepancy between amounts in figures and in words, the amount in words will be the amount taken into account;
 - except for lump-sum contracts, where there is a discrepancy between a unit price and the total amount derived from the multiplication of the unit price and the quantity, the unit price as quoted will be the price taken into account.

- b) Amounts corrected in this way will be binding on the tenderer. If the tenderer does not accept them, its tender will be rejected.
- c) Unless specified otherwise, the purpose of the financial evaluation process is to identify the tenderer offering the lowest price. Where specified in the technical specifications, the evaluation of tenders may take into account not only the acquisition costs but, to the extent relevant, costs borne over the life cycle of the supplies (such as for instance maintenance costs and operating costs), in line with the technical specifications. In such case, the contracting authority will examine in detail all the information supplied by the tenderers and will formulate its judgment on the basis of the lowest total cost, including additional costs.

18.5 Variant solutions

Variant solutions will not be taken into consideration.

18.6 Award criteria

The sole award criterion will be the price. The contract will be awarded to the lowest compliant tender.

18.7 Documentary evidence for exclusion and selection criteria

At any time during the procurement procedure and before the award of the contract, the contracting authority may request documentary evidence on compliance with the exclusion criteria and selection criteria (financial, economic, technical and professional capacity) set out in these instructions. Please note that a request for evidence in no way implies that the tenderer has been successful. **All tenderers are invited to prepare in advance the documents related to the evidence, since they may be requested to provide such evidence within a short deadline.** In any event, the tenderer proposed by the evaluation committee for the award of the contract, will be requested to provide such evidence at short notice.

When requested, regarding the exclusion criteria, the tenderers should be able to provide the documentary proof or statements required under the law of the country in which the company (or, for consortia, each of the companies) is established, to show that it does not fall into any of the exclusion situations in [point 18 of Annex II of the Financing Agreement between the European Commission and the partner country⁶] [point 18 of Annex I of the Regulation 2018/1046⁷].

The above-mentioned documents must be submitted for every member of a joint venture/consortium, all subcontractors and every capacity providing entity.

The contracting authority may waive the obligation of any tenderer to submit the documentary evidence referred to above if it can access the evidence in a national database free of charge or in case such evidence has already been submitted for the purposes of another procurement procedure, provided that the issue date of the documents does not exceed one year (in case of exclusion criteria) and that they are still valid. In this case, the tenderer must declare on his/her honour that the documentary evidence has already been provided in a previous procurement procedure and confirm that his/her situation has not changed.

Failure to provide valid documentary evidence at the request and within the deadline set by the Contracting Authority shall lead to the rejection of the tender for the award of the contract, unless the tenderer can justify the failure on the grounds of material impossibility.

If the successful tenderer fails to provide this documentary proof or statement or if the successful tenderer is found to have provided false information, the award will be considered null and void. In

⁶ For partners located in Partner Countries

⁷ For partners located in Member States, which are not contracting authorities within the meaning of the Union law applicable to public procurement procedures

this case, the contracting authority may award the tender to the next lowest tenderer or cancel the tender procedure.

19. Notification of award

By submitting a tender, each tenderer accepts to receive notification of the outcome of the procedure by electronic means. Such notification shall be deemed to have been received on the date upon which the contracting authority sends it to the electronic address referred to in the offer.

The contracting authority will inform all tenderers simultaneously and individually of the award decision. The tender guarantees of the unsuccessful tenderers will be released once the contract is signed. The successful tenderer will be informed in writing that its tender has been accepted (notification of award).

20. Signature of the contract and performance guarantee

- 20.1 The contracting authority reserves the right to vary quantities specified in the tender by +/- 100 % at the time of contracting and during the validity of the contract. The total value of the supplies may not, as a result of the variation rise or fall by more than 25 % of the original financial offer in the tender. The unit prices quoted in the tender shall be used.
- 20.2 Within 30 days of receipt of the contract signed by the contracting authority, the selected tenderer must sign and date the contract and return it, with the performance guarantee (if applicable), to the contracting authority. On signing the contract, the successful tenderer will become the contractor and the contract will enter into force.
- 20.3 If it fails to sign and return the contract and any financial guarantee required within 30 days after receipt of notification, the contracting authority may consider the acceptance of the tender to be cancelled without prejudice to the contracting authority's right to seize the guarantee, claim compensation or pursue any other remedy in respect of such failure, and the successful tenderer will have no claim whatsoever on the contracting authority.
- 20.4 The contracting authority decided not to require such a guarantee.

21. Tender guarantee

No tender guarantee is required.

22. Ethics clauses and code of conduct

22.1 Absence of conflict of interest

The tenderer must not be affected by any conflict of interest and must have no equivalent relation in that respect with other tenderers or parties involved in the project. Any attempt by a tenderer to obtain confidential information, enter into unlawful agreements with competitors or influence the evaluation committee or the contracting authority during the process of examining, clarifying, evaluating and comparing tenders will lead to the rejection of its tender and may result in administrative penalties according to the Financial Regulation in force.

22.2 Respect for human rights as well as environmental legislation and core labour standards

The tenderer and its personnel must comply with human rights and applicable data protection rules. In particular and in accordance with the applicable basic act, tenderers and applicants who have been awarded contracts must comply with the environmental legislation including multilateral environmental agreements, and with the core labour standards as applicable and as

defined in the relevant International Labour Organisation conventions (such as the conventions on freedom of association and collective bargaining; elimination of forced and compulsory labour; abolition of child labour).

Zero tolerance for sexual exploitation, abuse and harassment:

The contracting authority applies a policy of 'zero tolerance' in relation to all wrongful conduct which has an impact on the professional credibility of the tenderer.

Physical abuse or punishment, or threats of physical abuse, sexual abuse or exploitation, harassment and verbal abuse, as well as other forms of intimidation shall be prohibited.

22.3 Anti-corruption and anti-bribery

The tenderer shall comply with all applicable laws and regulations and codes relating to anti-bribery and anti-corruption. The Managing Authority reserves the right to suspend or cancel project financing if corrupt practices of any kind are discovered at any stage of the award process or during the execution of a contract and if the contracting authority fails to take all appropriate measures to remedy the situation. For the purposes of this provision, 'corrupt practices' are the offer of a bribe, gift, gratuity or commission to any person as an inducement or reward for performing or refraining from any act relating to the award of a contract or execution of a contract already concluded with the contracting authority.

22.4 Unusual commercial expenses

Tenders will be rejected or contracts terminated if it emerges that the award or execution of a contract has given rise to unusual commercial expenses. Such unusual commercial expenses are commissions not mentioned in the main contract or not stemming from a properly concluded contract referring to the main contract, commissions not paid in return for any actual and legitimate service, commissions remitted to a tax haven, commissions paid to a payee who is not clearly identified or commissions paid to a company which has every appearance of being a front company.

Contractors found to have paid unusual commercial expenses on projects funded by the European Union are liable, depending on the seriousness of the facts observed, to have their contracts terminated or to be permanently excluded from receiving EU funds.

22.5 Breach of obligations, irregularities or fraud

The contracting authority reserves the right to suspend or cancel the procedure, where the award procedure proves to have been subject to breach of obligations, irregularities or fraud. If breach of obligations, irregularities or fraud are discovered after the award of the contract, the contracting authority may refrain from concluding the contract.

23. **Cancellation of the tender procedure**

If a tender procedure is cancelled, tenderers will be notified by the contracting authority.

If the tender procedure is cancelled before the tender opening session the sealed envelopes will be returned, unopened, to the tenderers.

Cancellation may occur, for example, if:

- the tender procedure has been unsuccessful, namely where no suitable, qualitatively or financially acceptable tender has been received or there has been no valid response at all;
- the economic or technical parameters of the project have changed fundamentally;

- exceptional circumstances or *force majeure* render normal implementation of the project impossible;
- all technically acceptable tenders exceed the financial resources available;
- there have been breach of obligations, irregularities or frauds in the procedure, in particular where these have prevented fair competition;
- the award is not in compliance with sound financial management, i.e. does not respect the principles of economy, efficiency and effectiveness (e.g. the price proposed by the tenderer to whom the contract is to be awarded is objectively disproportionate with regard to the price of the market.

In no event will the contracting authority be liable for any damages whatsoever including, without limitation, damages for loss of profits, in any way connected with the cancellation of a tender procedure even if the contracting authority has been advised of the possibility of damages. The publication of a contract notice does not commit the contracting authority to implement the programme or project announced.

24. Appeals

Tenderers believing that they have been harmed by an error or irregularity during the award process may file a complaint.

Yours sincerely,

Vasile Vlaşin

President - Asociatia pentru Educatie si Caritate (APEC)/Association for Education and Charity